Our Mission

Harbor Community Benefit Foundation (HCBF) is an independent 501(c)3 non-profit organization formed in 2011. Its mission is to assess, protect, and improve the health, quality of life, aesthetics, and physical environment of the harbor communities of San Pedro and Wilmington, California, which have been impacted by the operations of the Port of Los Angeles. HCBF accomplishes this through grantmaking, independent research, and community engagement.

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Recently I was asked, “How did the foundation transition from ‘start-up’ mode to ‘community leader’ in just three short years?” The recipe for success, plus a few secret ingredients, can be found in HCBF’s 2013-2016 Strategic Plan. With a visionary, dedicated, and compassionate board, the plan provides a thoughtful roadmap. Illustrated in this annual report you will find four key pillars that support the plan: independent research, grant making, program evaluation, and collaborative community engagement.

Independent Research in 2014 includes a community Noise Study. The extensive four-part report is posted on our website. A wide array of maps and charts, with noise levels in decibels, reveal impacted neighborhoods, including heavy freight train traffic near the schools and homes in Wilmington.

In 2014, our Board approved a record-breaking 49 projects. As you turn the pages, notice our collaborative approach to grant making. In Round 4 of Healthy Harbor, 9 programs promised health education, diagnosis, treatment, and medical supplies; Round 2 of Community Benefit Grants, included 23 awards for beautification projects, youth programs, resource development, and career training. In December we launched Harbor Schools: S.T.E.A.M. Initiative, our third competitive grant program in as many years. Educational programs commence in early 2015 as 17 local teachers and nonprofits launch innovative programs for Wilmington and San Pedro students.

As you will see in the tables on pages 13-16, frequent program evaluation reveals measureable results. The semi-annual reports are impressive, demonstrating support from community partners and powerful, priceless, volunteer hours!

The fourth element, collaborative community engagement, is a critical pillar of our strategic plan. This year we convened a multi-program workshop for our grantees. To foster new partnerships, we asked them to identify resource gaps and challenges they face. Like us, you may be surprised what we learned. We also worked with a wide array of community organizations to provide technical assistance, helping them to leverage funding and to take advantage of synergies with other community stakeholders. In the spring, we joined forces with the Port of LA, CD 15, and SA Recycling, to crush a diesel bus. In the fall, we co-hosted a back to school fair with Toberman Neighborhood Center attended by 700 students. In total, we supported 21 community events.

Beyond the elements of our strategic plan, our rapid growth is attributed to the support of our Board, stakeholders, and generous donors. As we begin our fourth year of operations we are now positioned, as a community leader, to make a lasting impact - well beyond the goals and objectives outlined in our first strategic plan.

Thank you for supporting the harbor communities,

Sincerely,

Mary Silverstein, Executive Director
HCBF 2013-2016 STRATEGIC PLAN

INDEPENDENT RESEARCH
We identify and research past, present, and future impacts of Port operations to refine HCBF’s strategic investments in the community.

GRANTMAKING
Through a fair and competitive grant process, we fund impactful projects and programs.

MEASURING IMPACTS
We assess, monitor, and report on actual results from all projects and programs.

COMMUNITY ENGAGEMENT & COLLABORATIONS
Actively engaged in the community, we foster collaborations through strategic partnerships, sponsorships, and community events.

FINANCIALS

Founded in 2011, Harbor Community Benefit Foundation (HCBF) administers the Port Community Mitigation Trust Fund (PCMTF), the product of an environmental settlement established to “support collaborative efforts to grow and green the port … to reduce environmental impacts on the community while creating jobs and economic prosperity to the surrounding region.” The result of an historic agreement with 17 community organizations, the funds are dedicated to projects and programs for communities impacted by their close proximity to the Port of Los Angeles (POLA), its related businesses, and transportation corridors.

A Port Partnership: “Crush the Bus”

In 2014, in collaboration with POLA, HCBF awarded the Boys & Girls Club of LA Harbor funds to purchase two compressed natural gas buses, to clear the air and reduce vehicle emissions. In February, POLA joined HCBF and SA Recycling on Terminal Island to collectively “Crush the Bus.” With support from LAUSD Board President Dr. Richard Vladovic, Council District 15, ITEP, and students from Hawaiian Avenue Elementary and San Pedro High, we crushed an old diesel bus, resulting in a small pile of metal scraps that would later be recycled.
HCBF 2013-2016 Strategic Plan

In May 2013, the Harbor Community Benefit Foundation Board of Directors adopted the 2013-2016 Strategic Plan, its first four-year roadmap. The plan establishes strategic priorities for the administration of the Port Community Mitigation Trust Funds, recommends initiatives supported by outside funding, and builds opportunities for collaborative relationships. Designed to be dynamic, the plan encourages innovation and creativity to develop and fund projects and programs for the benefit of the communities we serve.

To execute the goals of the Strategic Plan, HCBF has operationalized its approach by pursuing four paths: independent research, grantmaking, measuring impact, and community engagement.

Throughout this annual report, you will notice specific Strategic Plan goals that are being met through our work in the community. As you will see, in many cases, we exceeded those goals.

HCBF’s Programs

<table>
<thead>
<tr>
<th>PATH</th>
<th>OUR APPROACH</th>
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</thead>
<tbody>
<tr>
<td>Independent Research</td>
<td>• Noise Mitigation</td>
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<td></td>
<td>• Land Use Study</td>
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<tr>
<td>Grantmaking</td>
<td>• Develop Grant Cycles</td>
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<td></td>
<td>• Form Grant Committees</td>
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<td></td>
<td>• Healthcare Programs</td>
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<tr>
<td></td>
<td>• Workforce, Job Training, and Youth Development</td>
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<td></td>
<td>• Wetlands and Public Recreation</td>
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<td></td>
<td>• Off-Port Aesthetic Mitigation</td>
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<tr>
<td></td>
<td>• Community Benefit Projects</td>
</tr>
<tr>
<td>Measuring Impact</td>
<td>• Maintenance of Grant and Grantee-related Data</td>
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<td></td>
<td>• Integrate Program Evaluation</td>
</tr>
<tr>
<td>Community Engagement</td>
<td>• Collaborations</td>
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<td></td>
<td>• Community Education &amp; Engagement</td>
</tr>
<tr>
<td></td>
<td>• Relationships With External Stakeholders</td>
</tr>
</tbody>
</table>
INDEPENDENT RESEARCH

Measuring Noise Impacts in Wilmington

Funded by the PCMTF, HCBF commissioned a landmark noise study in Wilmington to identify the impact of Port operations, focused on the sources and decibel levels of noise pollution in classrooms and homes. With input from the community, consultants Landrum & Brown and The Jones Payne Group identified corridors and truck routes that impact the health, quality of life, and learning environment in residences and schools. Completed in 2014, an extensive “noise contour” map revealed areas of greatest impact in Wilmington. The study helps inform HCBF’s grantmaking and strategic planning for Wilmington. A similar study is contemplated for San Pedro in the future.

Conducting a Land Use Study in 2015

In 2015, HCBF will continue its independent research to identify off-port land use impacts from the Port of Los Angeles and Port-related operations. The new study, anticipated to be complete in 2016, will consider how the Port’s operations across Wilmington and San Pedro impact various levels of healthy community indicators, and will identify unique opportunities for future community investment.

All HCBF studies are available to read online at hcbf.org/research
GRANTMAKING

Grantmaking at a Glance

2014 marks the third full year of grantmaking for HCBF. Each year, funding is dedicated to projects and programs that support the mission and vision of HCBF. Programs are funded from the Port Community Mitigation Trust Fund (PCMTF).

### Total Grants Awarded in 2014

<table>
<thead>
<tr>
<th>Program Priorities</th>
<th>Number of Grants</th>
<th>Total Funding</th>
</tr>
</thead>
<tbody>
<tr>
<td>Healthy Harbor Grants, Round 3</td>
<td>9</td>
<td>$1,470,000</td>
</tr>
<tr>
<td>Community Benefit Grants, Round 2</td>
<td>23</td>
<td>$3,973,467</td>
</tr>
<tr>
<td>Harbor Schools: S.T.E.A.M. Initiative</td>
<td>17</td>
<td>$1,470,000</td>
</tr>
<tr>
<td>Total Grants Awarded in 2014</td>
<td>49</td>
<td></td>
</tr>
<tr>
<td>Total Board Approved Grants in 2014</td>
<td></td>
<td>$1,470,000</td>
</tr>
<tr>
<td>Total Matched Funding in 2014</td>
<td></td>
<td>$3,973,467</td>
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</tbody>
</table>

### HCBF Grant Cycles

**Grant Cycle** | **Program Priorities**                                                                                                                                                                                                 | **Funding to Date** |
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<tbody>
<tr>
<td>Community Benefit</td>
<td>Mitigate the impact of Port and Port-related operations in Wilmington and San Pedro through beautification, stewardship and sustainability, youth and maritime career development, and community resources.</td>
<td><em>Pilot Round</em>&lt;br&gt;• 19 Grantees&lt;br&gt;• $506,000 in awards&lt;br&gt;<em>Round 2</em>&lt;br&gt;• 23 Grantees&lt;br&gt;• $620,000 approved*</td>
</tr>
<tr>
<td>Healthy Harbor</td>
<td>Address health impacts attributed to Port and Port-related operations through diagnosis and treatment, medical supplies, education, outreach, and access to medical care.</td>
<td><em>Pilot Round</em>&lt;br&gt;• 4 Grantees&lt;br&gt;• $350,000 in awards&lt;br&gt;<em>Round 2</em>&lt;br&gt;• 6 Grantees&lt;br&gt;• $450,000 in awards&lt;br&gt;<em>Round 3</em>&lt;br&gt;• 9 Grantees&lt;br&gt;• $550,000 in awards</td>
</tr>
<tr>
<td>Harbor Schools: S.T.E.A.M. Initiative</td>
<td>Support science, technology, engineering, arts, and math (S.T.E.A.M.) programming at public schools in the Harbor and mitigate Port impacts by supporting Port-related careers and access to coastal and maritime resources.</td>
<td><em>Pilot Round</em>&lt;br&gt;• 17 Grantees&lt;br&gt;• $300,000 approved*</td>
</tr>
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*Board of Harbor Commissioners approval pending.
HCBF uses an extensive evaluation framework to screen applicants across all of its competitive grant cycles. The 100-point system weighs factors such as target population, project description, applicant capabilities, partnerships, sustainability, accuracy of budget, and community impact, among other variables. The assessment may include interviews and site visits. With input from a Board committee, funding recommendations are made during a public meeting of the HCBF Board of Directors. All PCMTF-funded projects must be Tidelands compliant, and are subject to review by the Port of Los Angeles Board of Harbor Commissioners.

With each competitive round, HCBF Staff conduct interactive grant workshops to guide prospective applicants through each step of the process. Questions are encouraged and one-on-one technical assistance is available upon request. In 2014, HCBF adopted a paperless application process, migrating to an online-only submission. The grant application was streamlined to make it easier to submit. Review committees have electronic access to the applications, reducing review time.

Grantees are required to submit progress reports every six months with a detailed accounting of expenditures, quantitative measures of success, and qualitative stories of accomplishments. With each report, Staff assesses the impact of its projects and programs. Grantees are also required to meet with HCBF staff on a regular basis. We begin each funding cycle with a kick-off meeting, introducing the new pool of grantees to each other to foster collaboration.

Although not mandatory, matched funds are carefully considered. Proposals with outside funds, volunteer hours, and in-kind contributions represent sustainability, and are greatly preferred. In 2014, $1,470,000 in Board approved grants were matched by over $3.9 Million in in-kind support and other funding sources.
GRANTMAKING

Increasing Access to Affordable Medical Care

St. Mary Medical Center

St. Mary expanded its Mobile Care Clinic service to Wilmington once a week for a year. The mobile clinic provides respiratory and cardiac examinations, pulmonary function tests, and EKGs. Beyond screenings, the clinic links patients to a local primary care physician, enrollment assistance, and health resources.

Harbor Community Clinic

Building on its previous HCBF grant for an asthma clinic, the San Pedro clinic ensures that at-risk residents with respiratory needs receive affordable healthcare. A Certified Enrollment Counselor processes insurance applications for local residents and increases awareness of its asthma services.

Adopting A Community Health Worker Model

The Children’s Clinic

With 11 clinics across Long Beach, TCC expanded its Community Health Worker model to include Wilmington and San Pedro residents. The team hosts asthma workshops, conducts home visits for chronic disease management, enrolls patients in affordable healthcare, and links them to a medical home.

Long Beach Alliance for Children with Asthma

LBACA conducts home visits to children with asthma and helps families identify and reduce asthma triggers in their homes. LBACA data shows that increased self-management of asthma among San Pedro and Wilmington youth leads to a decrease in the number of absences from public school.
Preparing Our Youth for the Future

Los Angeles BioMed

Located at Harbor-UCLA Medical Center, LA BioMed’s Research Institute pairs high school students with nationally acclaimed biomedical scientists for a rigorous eight-week summer fellowship program. LA BioMed expanded the program to include Wilmington and San Pedro graduating seniors. Over two summers, these students will investigate Harbor-related health topics, such as respiratory disease, and receive stipends for their work.

International Bird Rescue

IBR launched a Harbor Community Academic Internship Program to support career development in marine science. Leah Spaulding, a San Pedro native, is investigating the rehabilitation of coastal birds following an oil spill. Her data considers oil contamination events along the California coastline to help improve rehabilitation techniques.

International Trade Education Program

ITEP provides high school students with a pathway to Port-related careers in international trade, logistics, and related industries. Students are placed in prestigious internships at major regional companies, agencies, and institutes. Staff conduct mock interviews and coach students on developing professional skills. Employers have rated San Pedro and Wilmington high school students as either “very good” or “excellent” in surveys.
Friends of Cabrillo Marine Aquarium

The Cabrillo Marine Aquarium manages a Wetlands Internship Program at its San Pedro location. An HCBF grant supports the Aquarium’s internship program for San Pedro and Wilmington students. Emily Darin, a local high school intern, is studying the impact of noise on seahorses. Another San Pedro local, Julian Kimura, is studying the impact of boat and ship paint on the development of skeletal structures in invertebrates such as mussels and sea urchins. After their internships, students author a paper outlining their discoveries and deliver findings at formal talks sponsored by the Aquarium.

Sharefest

For its annual community workday, Sharefest mobilized hundreds of volunteers to renovate the Wilmington Recreation Center. Renovations included a mural restoration, new exercise equipment, and a raised-bed garden. Through HCBF and other funding sources, the Center received over $350K in capital improvements.

Hawaiian Avenue ES Foundation

An HCBF grant funded a memorable three-day field trip for 97 fifth graders from Hawaiian Avenue Elementary School – for many it was the first time they experienced “sea sickness” – traveling to Catalina Island’s Marine Institute to learn about marine science and hands-on exploration. Additional funding for the fourth graders introduced students to Cabrillo Marine Aquarium, a Whale Day at Pt. Vicente Interpretive Center, and a watershed program.
Beautifying the Harbor

Clean Wilmington

Led by Donna Ethington and Salvador Lara, Clean Wilmington works with local volunteers to plant and maintain drought-tolerant gardens along major Port truck traffic corridors in Wilmington. Their work has increased open space, added buffers between residences and Port operations, and led to a decrease in illegal dumping and graffiti.

Rainbow Services

Rainbow Services, a domestic violence resource center, beautified the exterior of its Community Education Center in San Pedro with a series of tile murals depicting marine life in San Pedro. Local artist Julie Bender worked with volunteers, like the Girl Scout Troops, to construct the hundreds of hand-crafted tiles.

Palos Verdes Peninsula Land Conservancy

The Conservancy beautified the White Point Nature Preserve, a coastal resource, by expanding the native plant garden and creating habitat for coastal wildlife. Youth from local schools planted native shrubs, grown in the Conservancy’s plant nursery, removed invasive weeds, and repaired trails.

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### Healthy Harbor Grants, Rounds 2 & 3

<table>
<thead>
<tr>
<th>Grantee</th>
<th>Goal(s)</th>
<th>Outcomes</th>
<th>Partnerships</th>
</tr>
</thead>
<tbody>
<tr>
<td>Breathe Los Angeles County</td>
<td>“Beyond Rehab” Adult Lung Health/ COPD program</td>
<td>• 26 new adults enrolled&lt;br&gt;• 90 COPD risk assessment screenings</td>
<td>YMCA San Pedro</td>
</tr>
<tr>
<td>Boys and Girls Clubs of Los Angeles Harbor</td>
<td>Reduce emissions, replace and retire a diesel bus and increase access to asthma resources</td>
<td>• Purchased two compressed natural gas (CNG) buses&lt;br&gt;• Connected club participants to asthma resources at HCC</td>
<td>Port of LA and SA Recycling, Harbor Community Clinic</td>
</tr>
<tr>
<td>Harbor Community Clinic</td>
<td>Expand asthma services and increase enrollment</td>
<td>• Asthma services offered weekly with community partners&lt;br&gt;• Developed COPD screening form and self-assessment tool&lt;br&gt;• 625 patients enrolled in MyHealthLA</td>
<td>LBAC, Providence, LA Care, and LA BioMed</td>
</tr>
<tr>
<td>Long Beach Alliance for Children with Asthma</td>
<td>Community Health Worker (CHW) dedicated to Wilmington families</td>
<td>• CHW conducts home visits&lt;br&gt;• 52 families enrolled&lt;br&gt;• Data shows reduction in school absences&lt;br&gt;• 16 Asthma 101 classes conducted</td>
<td>POLA High School, San Pedro High School, and Banning High School</td>
</tr>
<tr>
<td>Los Angeles BioMed</td>
<td>Expand summer fellowship program to include Wilmington and San Pedro students</td>
<td>• 9 San Pedro and Wilmington students participated in the summer program&lt;br&gt;• Fellows work with world class M.D.’s and PhD’s</td>
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<tr>
<td>Robert F. Kennedy Institute for Community and Family Medicine</td>
<td>Community health worker to increase education and access to respiratory care</td>
<td>• 570 residents engaged through health fairs and workshops&lt;br&gt;• 23 residents accompanied by health worker to first doctor’s appointment&lt;br&gt;• 56 reported using primary care services for the first time</td>
<td></td>
</tr>
<tr>
<td>Rainbow Services</td>
<td>Registered nursing services</td>
<td>• Conduct classes on Port-related air pollution and health impacts&lt;br&gt;• Connected families with asthma to LBACA</td>
<td>LBAC</td>
</tr>
<tr>
<td>St. Mary Medical Center Mobile Care Clinic</td>
<td>Located in Wilmington for 50 weeks providing full-service respiratory care</td>
<td>• 366 clinical visits completed&lt;br&gt;• Patients enrolled for insurance coverage and provided connection to primary care physician</td>
<td>SS. Peter and Paul and Wilmington Farmer’s Market</td>
</tr>
<tr>
<td>Tzu Chi</td>
<td>Group exercise classes; health fairs; and health education courses</td>
<td>• 800 community residents reached&lt;br&gt;• Two health fairs reached over 600 residents&lt;br&gt;• 30 participated in health education</td>
<td>St. Mary’s, Wilmington Health Center, and Wilmington Teen Center</td>
</tr>
<tr>
<td>Wilmington Health Center</td>
<td>Conduct a community health needs assessment in Wilmington</td>
<td>• Needs assessment in final stages; conducted interviews at Wilmington Senior Center</td>
<td>LBAC, Wilmington Senior Center, The Children’s Clinic, East Yards, American Lung Association, and Asthma Coalition</td>
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The following table offers highlights from the six and 12 month progress reports for our Community Benefit Grant Pilot Round (19 grants).

### Community Benefit Grants, Pilot Round

<table>
<thead>
<tr>
<th>Grantee</th>
<th>Goal(s)</th>
<th>Outcomes</th>
<th>Partnerships</th>
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</table>
| Beacon House | Beautification project, restoring and protecting a native habitat | • Constructed seven new animal habitat structures  
• Repaired three habitats and five structures constructed 34 native plant boxes at the Vic and Bonnie Christensen Math, Science, and Technology (MST) Center | Taper Tiger Paws PTO, Inc. |
| Breathe Los Angeles County | Environmental education curriculum for five school sites | • Gardens established at Gulf Ave ES, Fries Ave ES, De La Torre ES, Barton Hill ES and Park Western ES | Boys and Girls Clubs of LA Harbor |
| Broad Avenue ES | Beautification project | • Mural constructed at the school front entrance | Sharefest |
| Clean San Pedro | Widespread cleanup of streets and medians improving public access to the Port | • Local hire  
• Cleanup of major intersections adjacent to Port of LA in San Pedro (ongoing) | Beacon House |
| Friends of Cabrillo Marine Aquarium | Support the Wetlands Internship program | • Hired local college and high school interns  
• Studied Port-related impacts on seahorses | ITEP |
| Comprehensive Child Development | Mesh fencing along perimeter of facility to reduce exposure to particulate matter | • Mesh fencing completed  
• HCBF funds leveraged to help enclose San Pedro and Wilmington play yards, build a shed for safe storage of outdoor supplies, and purchase vertical gardens | Peace Valley Organic Farms and Woolly Pockets |
| Grand Vision Foundation | Layering Port-related cultural curriculum into the Meet the Music program for Title I Harbor students | • 1,336 Title I students participated in programming  
• Attained 80% improvement in student understanding of cultural and geographical context of music  
• Introduced international trade and music from foreign ports | |
| Hawaiian Avenue ES Foundation | Immersive marine science experience | • 97 5th graders attended Catalina Island Marine Institute  
• Field trips to local cultural and coastal resources conducted across multiple grades | |
| International Bird Rescue (IBR) | Creation and coordination of IBR Internship Program | • Internship Coordinator hired  
• Two San Pedro students hired as inaugural interns  
• Papers presented to Staff and community  
• Program to continue in 2015 | Marine Mammal Care Center (MMCC) |
| International Trade Education Programs (ITEP) | Support internship program, expand to San Pedro High | • Program expanded to San Pedro High  
• Students placed in local marine, commerce, and port related firms | |
| Taper Tiger Paws PTO | Support the revitalization of the MST Center | • Working with Beacon House, MST Center revitalized  
• School visits to begin in 2015 | Beacon House |
### Community Benefit Grants, Pilot Round (continued)

<table>
<thead>
<tr>
<th>Grantee</th>
<th>Goal(s)</th>
<th>Outcomes</th>
<th>Partnerships</th>
</tr>
</thead>
</table>
| **Pacific Unicomm (Clean Wilmington)**       | Widespread clean-up of medians, streets, and neighborhoods bordering Port and Port-related operations in Wilmington                                                                                     | • Phase 1 of Drumm Avenue setback complete, creating over 20,000 square feet of open space, 1,600 s.f. of flowering buffers, and a 1,250 s.f. bioswale  
• 300+ volunteers helped to create drought-tolerant gardens                                                                                     | CD15 Council office, Sharefest, United Wilmington Youth Foundation, I Heart Wilmington, Valero and Tesoro                                           |
| **Port of LA High School**                   | Environmental engineering program, green festival and field trips                                                                                                                                                                                                    | • Technology to support environmental engineering coursework  
• Green Festival to teach sustainability  
• Field trips related to port careers                                                                                                            |                                                                                                      |
| **Palos Verdes Peninsula Land Conservancy**  | Beautify White Point Nature Preserve, coastal resources and wildlife habitat                                                                                                                             | • Expanded native plant garden and created additional habitat for coastal wildlife  
• 609 volunteers (contributing 1,987 hours)  
• Engaged Harbor residents in stewardship of coastal resources  
• 2000 native shrubs planted                                                                                                                     | LA Conservation Corps                                                                                                                                     |
<p>| <strong>Rainbow Services</strong>                         | Beautification project, mural depicting a coastal maritime theme                                                                                                                                                                                                  | • Tile murals constructed and installed by a San Pedro artist depicting sea life and marine habitats                                                                                                   | Beacon House and the Girl Scouts                                                                  |</p>
<table>
<thead>
<tr>
<th>Grantee</th>
<th>Goal(s)</th>
<th>Outcomes</th>
<th>Partnerships</th>
</tr>
</thead>
</table>
| Sharefest                   | Support of community clean-up. Beautification project                  | • Wraparound mural completed on main building  
• Leveraged HCBF grant, secured over $350K in other funding for capital improvements  
• 200 middle and high school students volunteered  | Toberman Neighborhood Center                                                                                                                                  |
| Tzu Chi                     | Community Emergency Response Training (CERT)                           | • 88 residents received full disaster preparedness training (including CPR/First Aid)  
• Outreach to over 5,000 Wilmington residents on emergency and disaster preparedness  | Toberman Neighborhood Center and SBCC Thrive LA  |
| Wilmington Teen Center      | Expand after-school program for Wilmington youth                       | • Tutoring program established  
• Partnering with Tzu Chi for CERT Training and health resources  | Tzu Chi                                                                                                       |
| Women in Non-Traditional Employment Roles (WINTER) | Introduce youth apprenticeship-educational program to Harbor students, connect to Port-related careers | • Program successfully established at Toberman Neighborhood Center  
• Educational program, construction coursework, community service projects, and pre-apprenticeship training for port related careers  | Toberman Neighborhood Center  |
COMMUNITY ENGAGEMENT & COLLABORATIONS

Our Collaborative Approach

When awarding grants and investing in the community, HCBF looks at the potential relationships between grantees, including how resources can be combined or leveraged for a larger impact. Below is an example of how we enable Healthy Harbor collaborations, considering the full circle of healthcare services needed for community health, such as education, intervention, and access to a medical home.

<table>
<thead>
<tr>
<th>Medical Home</th>
<th>Intervention</th>
<th>Education</th>
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<tr>
<td>Harbor Community Clinic</td>
<td>RFKI Health Worker</td>
<td>Los Angeles BioMed</td>
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<td>LBACA Health Worker</td>
<td>Rainbow Services</td>
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<td></td>
<td>TCC Health Worker</td>
<td>Tzu Chi</td>
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<tr>
<td>St. Mary Mobile Clinic</td>
<td>BREATHE LA YMCA</td>
<td>At-Risk Population</td>
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<td>San Pedro</td>
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<td>Wilmington</td>
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Courtesy of the Port of LA
How HCBF Goes Beyond Grantmaking

We frequently hear from grant applicants that funders are inaccessible, and seeking grants can be difficult and confusing. Our approach is different. HCBF strives to strengthen the non-profit community in the Harbor. To improve our work we must be accessible and transparent.

HCBF develops one-on-one relationships with all applicants. This includes reviewing grant request budgets, program narratives, organizational capacity, partnerships, and assessing the fit with HCBF’s funding requirements, such as Tidelands nexus. These relationships have not only led to applicants submitting stronger and more relevant proposals in subsequent rounds, but have also helped applicants leverage funding from other sources. We continue to develop these relationships to strengthen our impact in the Harbor.

Relationships with External Stakeholders

Our goals align with many organizations currently working in San Pedro and Wilmington. We reach out to these groups, and participate in committees to share best practices, and collaborate on upcoming events.

- LA Conservation Corps Urban Greening Committee in San Pedro
- Providence Little Company’s Wellness Committee
- First 5 LA Healthy Start Partnership in Wilmington

What We’re Learning From Our Grantees

Our grant workshops introduce applicants to our goals, run through the application process, and answer any questions. Our technical assistance includes one-on-one meetings with applicants to review the strengths and weaknesses of their application, and offering tips to improve future applications.

Part of the role of strengthening our stakeholders is supporting a non-profit’s capacity to operate successfully. Last summer, HCBF convened a meeting that included all existing grantees. The goal was to better understand challenges non-profit organizations are faced with working in the Harbor. The session revealed a number of important concerns among these organizations, including:

- **Indirect Costs.** Most foundations do not fund indirect costs and do not seem to understand that the exclusion of indirect costs can be detrimental to the survival of programs.

- **Grantee Expertise.** Foundations often narrowly perceive grantee programs instead of working with grantees to develop and meet the goals of both the foundation and the grantee.

- **Budget.** Many foundations do not fund salaries or administrative costs; however, many programs rely on salaried employees.

- **Collaboration.** Creating partnerships takes time, and an awareness of the organizations that are available to work with.

- **Resources.** Grantees are often short staffed and overwhelmed with other grants and reporting.
In addition to grants, HCBF also regularly sponsors activities and educational events in Wilmington and San Pedro that align with its mission. In 2014, HCBF supported the following organizations and community events:

2nd Annual Wilmington Health Fair  
Beacon House Association of San Pedro  
Boys & Girls Clubs LA Harbor, Crush the Bus!  
Calvary Light Christian Center, Toy Drive  
Center for the Pacific Asian Families  
Coalition for Clean Air, Community Support  
Comprehensive Child Development, Toy Drive  
Conquer the Bridge, Labor Day 5K  
George de la Torre Jr. Elementary School, computer lab  
Gulf Avenue Elementary School, computer lab  
Harbor Interfaith Services, Block Party & Toy Drive  
Harry Bridges Institute, Wilmington Health Fair  
International Trade Education Programs, Scholarship Dinner  
LA Fire Dept Foundation, Safety Training  
LA Harbor International Film Festival  
Los Angeles Sustainability Collaborative LLC  
San Pedro High School, Global Green Fair  
San Pedro Rotary Club, Pathways to Employment Fair  
Sharefest Community Development, Community Work Day  
Toberman Neighborhood Center, Healthy Start Back-to-School Food Fest  
Wilmington Park Elementary, RAZ Kids Software
Thank you to the numerous corporate supporters in 2014 that helped us extend the benefit of our programs in the communities of Wilmington and San Pedro.

**Individual Donors**

Special thanks to all of the individual donors that supported our mission in 2014, and our volunteer Board of Directors for their vision, guidance, and dedication.

Carter & Meghan Calhoun  
Michael & Susan Gillespie  
Mr. and Mrs. Richard Ginsburg  
Scott & Cindy Ginsburg  
Judith Graboyes  
Sean Hecht *  
Jamie and David Hendry  
Delores Huffman  
Frances & London Rayn Jones  
Jesse Marquez *  
Adriano Martinez

Carly & Brandon Maurer  
Debra McGhan  
David Norgard  
Maureen O’Gara  
Filomena & Peter Peyton *  
Michele Prichard *  
Dr. Silvia Prieto *  
Alisha J. Silverstein  
David Sloane *  
Kathleen Woodfield *

* HCBF Board Members = 100% Giving Board!
In the second full year of its 2013-2016 strategic plan, HCBF’s Board of Directors streamlined the program and expenditure categories, to align with its funding priorities. The new categories were approved in May 2014 during the Board’s Annual Meeting, with an annual spending plan of $1.6 million.

Expenditure Review

Expenditures thru 2015 Aligned with Board Priorities

<table>
<thead>
<tr>
<th>Programs</th>
<th>2013</th>
<th>2014</th>
<th>Projected 2015</th>
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<tbody>
<tr>
<td>Healthy Harbor Grants</td>
<td>$450,000</td>
<td>$550,000</td>
<td>$518,000</td>
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<tr>
<td>Community Benefit Grants</td>
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<td>$300,000</td>
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<td>Harbor Schools S.T.E.A.M. Grants</td>
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<td>$300,000</td>
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<td>Land Use Study</td>
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<td>Noise Abatement</td>
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<td><strong>TOTAL PROGRAMS</strong></td>
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<td>$1,140,999</td>
<td>$1,331,403</td>
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FINANCIALS

Programs and Planned Expenditures

With the launch of a new grant program, grantmaking in 2014 increased by 54% compared to 2013. With a 100% giving board, donations and new donor advised funds, income increased by 14%. At the same time, expenditures were reduced slightly, by 2%, with a greater emphasis on community engagement and sponsorships.
### 2014 HCBF Grantees
Approved by the HCBF Board in 2014

#### Healthy Harbor, Round 3 Recipients:
1. Long Beach Alliance for Children with Asthma (LBACA)
2. Rainbow Services
3. The Children’s Clinic
4. Breathe LA/YMCA
5. Buddhist Tzu Chi Medical Foundation
6. Harbor Community Clinic (HCC)
7. Los Angeles BioMed
8. Robert F. Kennedy Institute (RFKI)
9. St. Mary Medical Center

#### Community Benefit Grant, Round 2 Recipients:
1. Beacon House Association of San Pedro
2. Cabrillo Beach Youth Sailing Club
3. Clean San Pedro
4. COPE Preparedness
5. Foundation for Marine Animal Husbandry
6. Friends of Banning Museum
7. Friends of Cabrillo Marine Aquarium
8. Harbor Interfaith Services
9. Harbor Community Development Center (Wilmington Teen Center)*
10. International Bird Rescue
11. International Trade Education Program
12. Los Angeles Neighborhood Initiative*
13. Los Angeles Waterkeeper
14. Pacific Battleship Center
15. Pacific Unicomm (Clean Wilmington)
16. Palos Verdes Peninsula Land Conservancy
17. Rainbow Services
18. Saints Peter and Paul Poverty Program
19. SBCC Thrive LA
20. Shakespeare by the Sea*
21. Toberman Neighborhood Center
22. Two Bit Circus (Fiscal Sponsor: LA Fund)
23. Tzu Chi Foundation

#### Harbor Schools: STEAM Initiative, Pilot Round*:
1. Banning High School/Porpoise Robotics
2. Broad Ave Elementary School
3. Cabrillo Ave Elementary School
4. Cabrillo Marine Aquarium
5. Dana Middle School
6. Foundation for Marine Animal Husbandry
7. Grand Vision Foundation
8. Hawaiian Ave Elementary School Foundation
9. International Trade Education Program (ITEP)
10. Los Angeles Maritime Institute (LAMI)
11. Park Western Elementary School
12. Point Fermin Elementary School
13. POLA High School
14. Palos Verdes Peninsula Land Conservancy
15. Sharefest
16. Taper Avenue Tech Magnet
17. Think Earth

*Funding approved in December 2014, pending final approval by the Port of LA.
Collaborating to build a safe, healthy, and beautiful San Pedro and Wilmington.